



## Technical University of Łódź, Poland

Over 20000 students
Over 1600 academic staff
75 departments
9 faculties

TUL has been awarded the ECTS Label by the European Commission as the only University in Poland





#### **Faculties:**

- Mechanical Engineering
- Electrical, Electronic, Computer and Control Engineering
- Chemistry
- Material Technologies and Textile Design
- Biotechnology and Food Sciences
- Civil Engineering, Architecture and Environmental Engineering
- Technical Physics, Computer Science and Applied Mathematics
- Process and Environmental Engineering
- Organization and Management
- Institute of Papermaking and Printing



## International programmes International Faculty of Engineering (IFE)

#### **Programmes taught in English:**

- Architecture Engineering
- Biomedical Engineering
- Biotechnology
- Business and Technology
- Computer Science
- Information Technology
- Mechanical Engineering and Applied Computer Science
- > Telecommunications and Computer Science
- Science and Technology

#### **Programme taught in French:**

Gestion et Technologie

#### over 1000 students





#### **FACULTY OF**

## ORGANIZATION AND MANAGEMENT STRUCTURE

INSTITUT
OF HUMAN SCIENCES
AND MANAGEMENT
OF TECHNOLOGIES

DEPARTMENT OF MANAGEMENT

DEPARTMENT
OF PRODUCTION MANAGEMENT
AND LOGISTIC

DEPARTMENT
OF MANAGEMENT SYSTEMS
AND INNOVATION

DEPARTMENT
OF EUROPEAN INTEGRATION
AND INTERNATIONAL MARKETING





### FIELDS OF STUDY

- EUROPEAN STUDIES
- MANAGEMENT
- MANAGEMENT AND PRODUCTION ENGINEERING
- OCCUPATIONAL SAFETY ENGINEERING

**DEGREES:** B.A., B.Sc, M.A., M.S.C.





#### RESEARCH AREAS

#### **INNOVATION**

- The implementation of changes in organization
- Methodology based on the analysis and the use of organization dynamic characteristics.
- Diffusion of personnel innovation in organizations
- The management of innovative processes in the sector of industrial biotechnology.





#### RESEARCH AREAS c.d.

#### **COMPETITIVENESS**

- competition improvement via intellectual development
- factors creating companies competitiveness
- the influence of advanced HI technology centers on the companies innovativeness in textile industry





#### RESEARCH AREAS c.d.

#### **NEW METHODS IN ORGANIZATION MANAGEMENT**

- Knowledge and Technology transfer platform as a tool of forecasting and simulating technology development in the region
- The developmenet and use of modern tools of economic data analysis
- Local brands management by french investors in Poland





Technical University of Łódź, Poland Faculty of Management and Organization

# DIFFUSION OF PERSONNEL INNOVATIONS IN POLISH ENTERPRISES

Elżbieta Jędrych Małgorzata Miller

NEW DIRECTIONS IN LEADERSHIP AND INNOVATION:
A EUROPEAN-ASIA PACIFIC DIALOGUE

MONASH PRATO CENTRE

6-8 SEPTEMBER 2010





#### **THESIS**

- Poor realization of personnel function in numerous Polish companies is (or will become soon) a factor limiting competitiveness. In Polish conditions this function is considered subordinate to marketing or financial function in many companies.
- Introducing personnel innovations brings real benefits to companies; increases profits and competitiveness of companies
- Personnel function is a specific area for innovations. Personnel innovations are in relation with people's wellbeing and their interests. People follow not only logical arguments and organization success.
- Diffusion is a specific phase of innovation process; total effect of innovation process would be limited without innovation diffusion process.





#### **AIM OF THE RESEARCH**

Gaining knowledge of mechanisms of personnel innovations diffusion inside economic entities and providing backgrounds for formulating conclusions on controlling the process.

#### RESEARCH METHODOLOGY

- ➤ The research was carried out in years 2007 2009 and divided into two phases
- The aim of the first phase was to diagnose the status of personnel innovativeness
- The aim of the second phase was to assess the mechanisms of innovation diffusion





#### INNOVATIONS IN PARTICULAR AREAS OF PERSONNEL FUNCTION

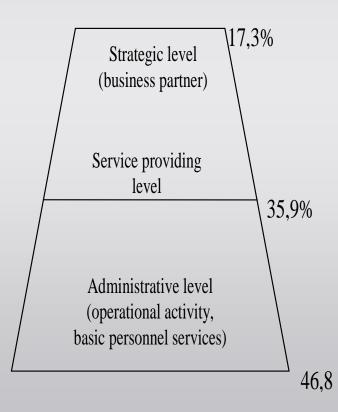








## Level/degree of realisation of personnel function of /in organisations that have implemented innovations (n=139)

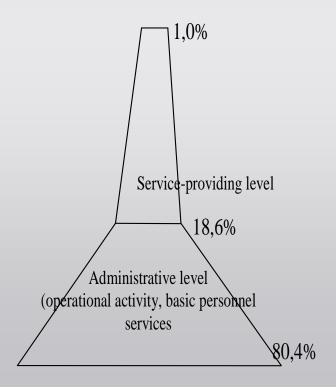






## Level of personnel function realization in companies that have not introduced innovations (n=261)

Strategic level (business partner)







#### **MODELS OF PERSONNEL INNOVATIONS DIFFUSION**

- ➤ Hierarchical-procedural model; assumes "hard" innovation implementation, was used in five companies. In four of them diffusion process was successful in one it was a failure.
- Network-adaptation model; assumes flexible approach to innovation, was used in six companies. In two cases diffusion was a success in four it was a failure
- Consultancy-correction model; assumes implementation of innovation basing on an external consulting company was applied in four companies. In three of them it was successful in one it was a failure





## ACTIONS FOR THE IMPLEMENTATION OF LIFELONG LEARNING STRATEGY AT TUL

- ➤ Development of the student centered system based on learning outcomes and Qalifications Framework.
- New teaching methods introducion:
   Problem Based Learning
   Project Based Learning
   students mobility mobility semester





## 25 POSTGRADUAT STUDIES ORGANIZED BY THE FACULTY OF MANAGEMENT AND ORGANIZATION

#### For example

- MANAGEMENT IN ORGANIZATION
- >PROJECT MANAGEMENT
- **▶**LOGISTIC MANAGEMENT
- >HUMAN RESOURCES MANAGEMENT
- >PRODUCTION MANAGEMENT
- MANAGEMENT AND QUALITY MANAGEMENT SYSTEMS
- ➤ BMA INNOVATIVE TECHNOLOGIES
- > FINANCIAL MANAGEMENT AND ACCOUNTING

SPECIAL COURSES ORGANIZED FOR COMPANIES – ended with certificate



Wydział Organizacji i Zarządzania





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Prodziekan ds. Studiów Niestacjonarnych i Obcojęzycznych

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